

BOARD OF DIRECTORS Finance Committee Meeting March 21, 2024 **4:00 P.M.**

Zoom Video Conference

****PLEASE NOTE****: Due to concerns regarding the current COVID-19/Novel Coronavirus outbreak, this CTV Finance Committee meeting will be held virtually using the Zoom online platform. To participate, please download the zoom app and join the meeting at: <u>https://us06web.zoom.us/j/2017133083</u>

1. Attendance

(Chair) Joe Hall, Tom Manheim, Guy Lasnier, Keith Gudger

2. Oral Communications

Any person may address the Committee during its Oral Communications period. All Oral Communications must be directed to an item not listed on today's Consent or Regular Agenda, and must be within the jurisdiction of the Committee.

3. Consideration of Late Additions to the Agenda; additions and deletions to the Regular Agenda.

REGULAR AGENDA

- 4. Consider Approval of February 2024 Meeting Minutes *
- 5. Consider Approval of February 2024 Financial Reports *
- 6. Financial review
- 7. Financial Update
- 8. Adjournment.

Any person may address the Board Committee during its Public Comment period. Each presentation will be limited to three minutes and individuals may speak only once during Public Comment. A maximum of five minutes will be set aside for this period at this meeting. If the period runs beyond five minutes, the Board may, at its discretion, allow time at the end of the meeting for additional public comment. All comments must be directed to an item NOT listed on today's agenda and must be within the subject matter jurisdiction of the Board. Preference will be given to individuals who did not speak at the previous Board meeting. All speakers must address the entire Board and will not be permitted to engage in dialogue. Speakers are requested to sign the sheet designated for that purpose so that their names may accurately be reflected in the minutes of the meeting. Regular Agenda Items: Members of the public may speak on any item on the agenda. Each presentation will be limited to three minutes. The maximum time devoted to public input on any item will be determined by the Chair. *** Material Included in Packet**



BOARD OF DIRECTORS Finance Committee Meeting February 22, 2024

4:00 PM Zoom Video Conference

MINUTES

The public notice of the meeting provided the Zoom login information for the meeting if any public member wished to attend or comment. All meeting votes were taken verbally on a roll call except for adjournment.

1. Attendance (All attendees participated virtually, and roll was taken verbally.)

Present: Joe Hall (Chair), Keith Gudger, Guy Lasnier, Tom Manheim

Absent: None

Staff: Becca King Reed, Mel Sweet

2. Oral Communications

Any person may address the Committee during its Oral Communications period. All Oral Communications must be directed to an item not listed on today's Consent or Regular Agenda and must be within the jurisdiction of the Committee.

There were no public comments.

3. Consideration of Late Additions to the Agenda; additions and deletions to the Regular Agenda.

There were no late additions or deletions to the Regular Agenda.

REGULAR AGENDA

4. Consider Approval of the Minutes of the January 2024 Meeting

Joe Hall opened the discussion and asked if there were any corrections or comments. There were no comments or corrections noted. It was then moved by Keith Gudger and seconded by Guy Lasnier that the minutes of the January 2024 meeting be approved. The motion passed unanimously on a roll call vote.

5. Consider Approval of the January 2024 Financial Report

Joe Hall opened the discussion and asked if Becca King Reed and Mel Sweet had any comments. Becca King Reed commented that the County Board of Supervisors was having more meetings recently and the Santa Cruz City Council was having shorter meetings except

for a recent 16-hour meeting. Overall, the budget expenses were below projections for this time of the budget year and revenues for Budget Item 4120 Facility and Equipment were running ahead of projections. However, Budget Items 7100 Office Supplies, 7200 Postage/Freight and 7401 Facility Supplies among several were running over the budgeted amount due to the increased use by members in the co-working space. Guy Lasnier asked what the specific items were covered by these budget items. Becca King Reed explained these costs included increased usage of the copy machine, snacks for members, mail costs among a few. Also, Budget Item 6300 Bank Charges was running ahead of budget projection due the increased level of credit card payments made by members and other charges which result in increase service charges by credit card companies.

Tom Manheim then mentioned what he thought might be an error in the December reported revenue for Budget Item 4120 Facility and Equipment. Mel Sweet acknowledged and explained that this was a cut and paste error in the preparation of the Operating Budget spreadsheet and she would correct it in the February report.

Tom Manheim then shared his spreadsheet showing revenue for Budget Item 4120 Facility and Equipment is running well ahead of budget projections.

There were no further comments or questions, and it was then moved by Tom Manheim and seconded by Keith Gudger to recommend to the Board the approval of the January 2024 Financial Report. The motion passed on a unanimous roll call vote.

6. Transfer of Financial Institutions

Joe Hall opened the discussion and asked if Becca King Reed and Mel Sweet had any comments. Becca King Reed outlined the reasons that she was seeking to transfer the ongoing daily transaction business of CTV to another financial institutions, specifically the checking and debit card transactions. Mel Sweet provided some of the more specific reasons such as the current bank does not cover any loses on the CTV debit card due to fraud or theft. Becca King Reed then explained her experiences in another financial institution in terms of better debit card security.

The Committee members then discussed at length various options and approaches to ensure better security for the CTV funds necessary for daily transactions. At the conclusion of this discussion, it was the consensus of Committee members that the best approach would. be to transfer the daily transaction business to another financial institution and for the time being leave the savings account and CD at the current financial institution providing CTV's financial services.

There were no further comments or questions, and it was then moved by Tom Manheim and seconded by Guy Lasnier to recommend to the Board that the Secretary prepare the appropriate documents to transfer the operating funds of CTV to the Bank of America and take other actions necessary to facilitate the transfer.

The motion passed on a unanimous roll call vote.

7. Financial Update

Becca King Reed commented again briefly that the CTV finances for the current fiscal year were in balance between revenues and expenditures.

Becca King Reed then discussed a proposal to participate in the development of a new web site and co-working center marketing web site. She mentioned that the current CTV/Satellite web page is very dated. Becca King Reed then explained in detail the cost of participation in the development of the new web site as a one-time \$1,000 cost and a \$500 monthly fee. It was further explained that the current social media marketing was \$600 a month and she thought this approach would be more effective.

Following the comments of Becca King Reed Committee members had a number of questions. Guy Lasnier asked if participation in this website would conflict with providing information on the activities and schedule of CTV on the current web site. Becca King Reed explained it would be complementary and not conflict. Keith Gudger had participated in one previous presentation of the proposed website development and asked several questions trying to determine if the new website would be an improvement over the current social media marketing. Tom Manheim pointed out that the dollar amounts being discussed by Becca King Reed for the website development were within her budget authority and the monthly cost was below the current expenditures for social media advertising.

Following further discussion of this proposal it was the consensus of the Committee member that Becca King Reed participate in the proposed web site development, but that she work with Keith Gudger to ensure that the proposal will be an improvement over the current CTV digital presence.

8. Adjournment

A motion was made by Tom Manheim that the meeting adjourn. The motion passed unanimously on a voice vote.

Community Television of Santa Cruz County Capital Profit Loss Budget Performance February 2024

| | Approved Budget | January | February | February | % of Annual | Amount |
|--|-----------------|------------|--|--------------|-------------|------------|
| | 2023-24 | 2024 | 2024 | Year to Date | Budget | Remaining |
| 4000 · CAPITAL REVENUE | | | | | | |
| 4100 · County PEG Fees | 500,000.00 | 0.00 | 0.00 | 250,000.00 | 50% | 250,000.00 |
| 4105 · County PEG Fees - Youth Grant | 100,000.00 | 0.00 | 0.00 | 50,000.00 | 50% | 50,000.00 |
| | | | | | | |
| TOTAL INCOME | 600,000.00 | 0.00 | 0.00 | 300,000.00 | 50% | 300,000.00 |
| 5000 · CAPITAL EXPENDITURES | | | | | | |
| 5100 · Facility | | | | | | |
| 7400 · Facility Lease | 331,644.00 | 31,683.14 | 29,537.36 | 232,280.77 | 70% | 99,363.23 |
| 6701 · Facility/Equip. Insurance | 15,105.00 | 1,163.18 | 1,163.18 | 9,305.42 | 62% | 5,799.58 |
| 7058 · Leasehold Improvements/Capital | 12,196.00 | 0.00 | 0.00 | 8,322.87 | 68% | 3,873.13 |
| 7300 · Facilities & Equipment Rental | 1,000.00 | 0.00 | 0.00 | 0.00 | 0% | 1,000.00 |
| Total 5100 · Facility | 359,945.00 | 32,846.32 | 30,700.54 | 249,909.06 | 69% | 110,035.94 |
| | | | | | | |
| 5200 · Equipment | | | | | | |
| 7215 · Copy Machine Lease | 3,000.00 | 303.17 | 327.52 | 2,502.54 | 83% | 497.46 |
| 7051 · Equipment Repair | 1,000.00 | 0.00 | 0.00 | 0.00 | 0% | 1,000.00 |
| 7056 · Equipment - Depreciated | 44,564.00 | 0.00 | 5,550.00 | 28,996.16 | 65% | 15,567.84 |
| 7057 · Equipment - Non Depreciated | 22,107.00 | 127.24 | 2,516.17 | 7,690.91 | 35% | 14,416.09 |
| 7060 · Equipment Grant Program | 100,000.00 | 0.00 | 0.00 | 0.00 | 0% | 100,000.00 |
| 7061 · Equipment Leases | 0.00 | 0.00 | 0.00 | 0.00 | 0% | 0.00 |
| 7062 · Software as a Service | 13,250.00 | 2,558.18 | 1,779.67 | 14,129.76 | 107% | -879.76 |
| 7700 · Telephone/Telecommunications/Internet | 9,600.00 | 1,963.19 | 1,963.19 | 13,343.66 | 139% | -3,743.66 |
| Total 5200 · Equipment | 193,521.00 | 4,951.78 | 12,136.55 | 66,663.03 | 34% | 126,857.97 |
| Capital Maintenance & Repair | | | | | | |
| 7063 - Building Maintenance | 7063.00 | 667.32 | 487.54 | 4,823.32 | 68% | 2,239.68 |
| 7064 - Equipment Maintenance | 13202.00 | 1144.62 | 1144.64 | 9,031.98 | 68% | 4,170.02 |
| 7065 - Equipment Repair | 25609.00 | 2170.54 | 2178.38 | 18,022.32 | 70% | 7,586.68 |
| Total Capital Maintenance & Repair | 45874.00 | 3982.48 | 3810.56 | 31,877.62 | 69% | 13,996.38 |
| 5300 · Media Licensing | | | | | | |
| 7059 · Music Library | 660.00 | 55.00 | 55.00 | 440.00 | 67% | 220.00 |
| Total 5300 · Media Licensing | 660.00 | 55.00 | 55.00 | 440.00 | | 220.00 |
| Total 5000 · CAPITAL EXPENDITURES | 600,000.00 | 41,835.58 | 46,702.65 | 348,889.71 | 58% | 251,110.29 |
| | | | , in the second se | , | | |
| NET INCOME/LOSS | 0.00 | -41,835.58 | -46,702.65 | -48,889.71 | | |

Community Television of Santa Cruz County Operating Profit Loss Budget Performance February 2024

| | Approved Budget | January | February | February | % of Annual | Amount |
|---|---|-------------------------------------|-------------------------------------|------------------------------|--------------------------|------------------------------------|
| | 2023-24 | 2024 | 2024 | Year to Date | Budget | Remaining |
| | | | | | | |
| 4300 · OPERATING REVENUE | | | | | | |
| 4101 · County BOS Meetings | 12,000.00 | 1,677.50 | 1,367.50 | 9,588.75 | 80% | 2,411.25 |
| 4103 · City of Capitola Gov. Meetings | 11,314.00 | 649.75 | 1,214.75 | 7,486.25 | 66% | 3,827.75 |
| 4104 · SCMTD Meetings | 4,059.00 | 254.25 | 0.00 | 2,002.50 | 49% | 2,056.50 |
| 4106 · City of Santa Cruz Gov. Mtg. | 50,000.00 | 1,007.50 | 6,526.00 | 20,902.25 | 42% | 29,097.75 |
| 4108 · SCCRTC Meetings | 6,329.00 | 0.00 | 703.00 | 2,988.00 | 47% | 3,341.00 |
| 4109 · SCWD Meetings | 9,000.00 | 1,014.00 | 546.00 | 5,109.00 | 57% | 3,891.00 |
| 4120 · Facility & Equipment Use | 105,750.00 | 10,090.24 | 12,319.21 | 88,287.42 | 83% | 17,462.58 |
| 4121 - SLVWD Meetings | 7,000.00 | 395.50 | 734.50 | 6,117.25 | 87% | 882.75 |
| 4122 - PVUSD | 12,072.00 | 1,013.75 | 452.00 | 8,668.50 | 72% | 3,403.50 |
| 4130 · Classes | 0.00 | 0.00 | 0.00 | 32.00 | 0% | (32.00) |
| 4165 · Donations | 1,000.00 | 0.00 | 0.00 | 175.00 | 18% | 825.00 |
| 4180 · Interest Earned | 0.00 | 1,158.16 | 1,212.41 | 8,747.44 | 0% | (8,747.44) |
| 4185 · Misc. Income | 45,000.00 | 5,624.16 | 1,817.65 | 21,183.82 | 47% | 23,816.18 |
| 4190 · Gain/Loss on Sale of Assets | 0.00 | 0.00 | 0.00 | 0.00 | 0% | 0.00 |
| 4196 - Unrealized Gain/(Loss) | 0.00 | 0.00 | 0.00 | 0.00 | 0% | 0.00 |
| 4200 · Production Services | 4,000.00 | 562.50 | 887.50 | 1,975.00 | 49% | 2,025.00 |
| 4250 - Closed Captioning | 46,000.00 | 2,130.00 | 4,275.00 | 16,755.00 | 36% | 29,245.00 |
| 4260 - Equipment Lease | 8,600.00 | 824.33 | 824.33 | 6,337.73 | 74% | 2,262.27 |
| CTV Reserves | 0.00 | 0.00 | 0.00 | 0.00 | 0% | 0.00 |
| Total 4300 · OPERATING REVENUE | 322,124.00 | 26,401.64 | 32,879.85 | 206,355.91 | 64% | 115,768.09 |
| | | | | | | |
| TOTAL INCOME | 322,124.00 | 26,401.64 | 32,879.85 | 206,355.91 | 64% | 115,768.09 |
| | | | | | | |
| 6000 · OPERATING EXPENSES | | | | | | |
| 6100 · Advertising | 8,000.00 | 20.00 | 294.96 | 3,642.44 | 46% | 4,357.56 |
| 6300 · Bank Charges | 2,000.00 | 230.96 | 258.26 | 2,165.01 | 108% | (165.01) |
| 6350 · Interest Expense | 0.00 | 0.00 | 0.00 | 286.98 | 0% | (286.98) |
| 6600 · Dues & Subscriptions | 1,000.00 | 376.86 | 0.00 | 684.26 | 68% | 315.74 |
| 7100 · Office Supplies | 800.00 | 189.77 | 71.96 | 886.60 | 111% | (86.60) |
| 7105 - Production Expenses | 200.00 | 0.00 | 0.00 | 0.00 | 0% | 200.00 |
| 7200 · Postage/Freight | 500.00 | 78.30 | 53.00 | 624.02 | 125% | (124.02) |
| 7205 · Printing | 100.00 | 0.00 | 0.00 | 0.00 | 0% | 100.00 |
| 7401 · Facility Supplies | 2,000.00 | 400.55 | 378.09 | 2,609.66 | 130% | (609.66) |
| 7640 · Licenses / Fees / Misc. Taxes | 100.00 | 14.00 | 0.00 | 76.50 | 77% | 23.50 |
| 7700 · Telephone/Telecommunications/Internet | 2,920.00 | 346.57 | 346.57 | 2,722.57 | 93% | 197.43 |
| Total 6000 - Operating Expenses | 17,620.00 | 1,657.01 | 1,402.84 | 13,698.04 | 78% | 3,921.96 |
| | | | | | | |
| 6800 · Contracted Services | 1 500 00 | 0.00 | 0.00 | | 100 | 1 00 4 55 |
| 6900 · Contract Services-Audit Services | 1,500.00 | 0.00 | 0.00 | 265.45 | 18% | 1,234.55 |
| 7001 · Contract Services-Production Support | 0.00 | 0.00 | 0.00 | 0.00 | 0% | 0.00 |
| 7007 · Contract Services-CMAP | 0.00 | 0.00 | 0.00 | 0.00 | 0% | 0.00 |
| 7010 · Contract Services-Consulting | 2,000.00 | 0.00 | 0.00 | 0.00 | 0% | 2,000.00 |
| 7110 · Contract Services-Legal | 3,500.00 | 0.00 | 0.00 | 0.00 | 0% | 3,500.00 |
| | a =ao o o | 0.00 | 0.00 | | 0.01 | |
| 7910 - Contract Services-Equipment Technicians | 2,520.00 | 0.00 | 0.00 | 0.00 | 0% | 2,520.00 |
| 7910 - Contract Services-Equipment Technicians 7920 · Contract Services-Captioning Total 6800 · Contracted Services | 2,520.00 20,000.00 29,520.00 | 0.00 1,090.75 1,090.75 | 0.00 1,351.84 1,351.84 | 0.00 6,735.58 7,001.03 | 0% 34% 24 % | 2,520.00 13,264.42 22,518.97 |

Community Television of Santa Cruz County Operating Profit Loss Budget Performance February 2024

| | Approved Budget | January | February | February | % of Annual | l Amount |
|--|-----------------|-----------|-----------|-------------------|-------------|------------|
| | 2023-24 | 2024 | 2024 | Year to Date | Budget | Remaining |
| | | | | | | |
| 7000 · Staff Development & Fundraising | | | | | | |
| 7405 · Training/ conferences | 2,000.00 | 0.00 | 0.00 | 0.00 | 0% | 2,000.00 |
| 7800 · Travel/Meals | 500.00 | 0.00 | 0.00 | 285.66 | 57% | 214.34 |
| 8600 · Special Events Expense | 500.00 | 382.52 | 0.00 | 382.52 | 77% | 117.48 |
| Total 7000 · Staff Development & Fundraising | 3,000.00 | 382.52 | 0.00 | 668.18 | 22% | 2,331.82 |
| 7500 · Operating Salaries & Benefits | | | | | | |
| 7525 · Salaries - Executive Director | 80,720.00 | 7,573.94 | 7,574.12 | 65,583.79 | 81% | 15,136.21 |
| 7530 · Salaries - Coworking Community Coordinator | 29,535.00 | 2,669.28 | 1,950.16 | 19,293.30 | 65% | 10,241.70 |
| 7535 · Salaries - Accountant | 11,032.00 | 1,108.24 | 1,139.60 | 6,505.80 | 59% | 4,526.20 |
| 7542 · Salaries - Media Services Coordinator | 50,778.00 | 4,578.46 | 4,578.55 | 36,127.90 | 71% | 14,650.10 |
| 7585 · Salaries - Government Technicians | 20,000.00 | 2,251.41 | 2,433.58 | 13,767.03 | 69% | 6,232.97 |
| 7589 · Salaries - Extra Help Trainers, Technicians | 28,174.00 | 0.00 | 0.00 | 13.88 | 0% | 28,160.12 |
| 7621 · Payroll Taxes | 25,650.00 | 2,562.17 | 1,972.68 | 14,923.35 | 58% | 10,726.65 |
| 7635 · Workers Comp | 2,095.00 | 170.75 | 170.75 | 1,419.00 | 68% | 676.00 |
| 7630 · Health/Dental/Vision | 19,000.00 | 1,833.57 | 1,677.99 | 13,527.45 | 71% | 5,472.55 |
| 7632 · Severance / Vacation Payouts | 5,000.00 | 0.00 | 0.00 | 0.00 | 0% | 5,000.00 |
| Total 7500 · Operating Salaries & Benefits | 271,984.00 | 22,747.82 | 21,497.43 | 171,161.50 | 63% | 100,822.50 |
| TOTAL EXPENSES | 322,124.00 | 25,878.10 | 24,252.11 | <u>192,528.75</u> | 60% | 129,595.25 |
| NET INCOME/LOSS | 0.00 | 523.54 | 8,627.74 | 13,827.16 | 6.7% | |

Community Television of Santa Cruz County

Balance Sheet

As of February 29, 2024

| | TOTAL |
|--|----------------|
| ASSETS | |
| Current Assets | |
| Bank Accounts | |
| 1021 Petty Cash Fund | 193.25 |
| 1075 Checking - Santa Cruz County Bank | 149,845.91 |
| 1080 Savings - Santa Cruz County Bank | 243,426.83 |
| 1081 CDAR 1025929272 | 0.00 |
| 1082 CDAR 1025929809 | 0.00 |
| 1083 ICS Santa Cruz County Bank | 255,286.80 |
| 1084 CDAR 1026064054 | 0.00 |
| 1085 CDAR 1026064062 | 0.00 |
| 1086 Schwab | 1,135,273.33 |
| PayPal Bank | 183.91 |
| Total Bank Accounts | \$1,784,210.03 |
| Accounts Receivable | |
| 1114 Temp A/R | 0.00 |
| 1115 Accounts Receivable | 40,758.1 |
| 1116 Grants Receivable | 0.00 |
| Total Accounts Receivable | \$40,758.15 |
| Other Current Assets | |
| 1117 A/R - Temp. Restricted | 0.00 |
| 1125 County Reserve Acct. Restricted | 0.00 |
| 1200 Prepaid Insurance | |
| 1201 Health | 0.00 |
| 1202 Accident | 100.00 |
| 1203 Crime Coverage | 0.00 |
| 1206 Workers Comp Deposit | 343.71 |
| 1209 Liability / D&O (SLIP) | 0.00 |
| 1210 Property Liability (SPIP) | 4,597.75 |
| Total 1200 Prepaid Insurance | 5,041.46 |
| 1260 Prepaid Expenses | 24,933.77 |
| 1300 PFG Common Stock | 4,931.00 |
| 1400 Undeposited Funds | 620.83 |
| Repayment | |
| Health Insurance | 0.00 |
| Total Repayment | 0.00 |
| Total Other Current Assets | \$35,527.06 |
| Total Current Assets | \$1,860,495.24 |

Community Television of Santa Cruz County

Balance Sheet

As of February 29, 2024

| | TOTAL |
|---------------------------------------|----------------|
| Fixed Assets | |
| 1600 Production Equipment | 1,323,471.84 |
| 1700 Accum Depr-Production Equipment | -1,107,756.25 |
| Total 1600 Production Equipment | 215,715.59 |
| 1602 Board of Supervisors Equipment | 0.00 |
| 1620 Office Furniture/Equipment | 122,181.80 |
| 1720 Accum Depr-Furniture/Equipment | -120,741.54 |
| Total 1620 Office Furniture/Equipment | 1,440.26 |
| 1625 Leasehold Improvement | 207,697.15 |
| 1725 Accum Depr-Leasehold Improv. | -162,208.48 |
| Total 1625 Leasehold Improvement | 45,488.67 |
| 1670 Broadcasting Equipment | 28,933.89 |
| Total Fixed Assets | \$291,578.41 |
| TOTAL ASSETS | \$2,152,073.65 |
| IABILITIES AND EQUITY | |
| Liabilities | |
| Current Liabilities | |
| Accounts Payable | |
| 2100 Accounts Payable | 7,745.17 |
| Total Accounts Payable | \$7,745.17 |
| Credit Cards | |
| 2120 American Express | 922.91 |
| Total Credit Cards | \$922.91 |
| Other Current Liabilities | |
| 2110 Sales Tax Payable | 0.07 |
| 2111 Sales Tax (Manual entry) | 0.00 |
| 2140 Accrued Vacation | 14,572.58 |
| 2150 PPP Loan | 0.00 |
| 24000 Payroll Liabilities | 1,034.98 |
| CA PIT / SDI | 559.61 |
| CA SUI / ETT | 268.31 |
| Federal Taxes (941/944) | 2,585.51 |
| Total 24000 Payroll Liabilities | 4,448.41 |
| Board of Equalization Payable | 0.00 |
| Direct Deposit Payable | 0.00 |
| Total Other Current Liabilities | \$19,021.06 |
| Total Current Liabilities | \$27,689.14 |

Community Television of Santa Cruz County

Balance Sheet

As of February 29, 2024

| | TOTAL |
|---|----------------|
| Long-Term Liabilities | |
| 2400 Businees Equipment Loan 33736 | 0.00 |
| 2410 EIDL Loam | 0.00 |
| Total Long-Term Liabilities | \$0.00 |
| Total Liabilities | \$27,689.14 |
| Equity | |
| 3000 Opening Bal Equity | 0.00 |
| 3015 Net Assets-Temp Restricted | 0.00 |
| 3900 Retained Earnings | 561,748.72 |
| 3905 Retained Earnings - Capital Reserves | 1,597,698.33 |
| Net Income | -35,062.54 |
| Total Equity | \$2,124,384.51 |
| TOTAL LIABILITIES AND EQUITY | \$2,152,073.65 |

| EQUITY: Capital Reserves. | \$1,183,310.56 |
|---|------------------------------|
| Capital Reserves - Youth Grant Operating Reserves. | \$365,498.06 \$235,401.41 |
| Other Assets. | \$340,174.48 |
| TOTAL. | \$2,124,384.51 |
| | |
| | |